



# NEWSLETTER

DELHI JUDICIAL ACADEMY

## Under the Aegis of



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Hon'ble Mr. Justice R. K. Gauba, Former Judge, High Court of Delhi addressing the participants during Conference of Policy Makers / Implementers at District Courts level for strengthening district courts & capacity building on 20<sup>th</sup> December, 2025.

## CONFERENCE OF POLICY MAKERS AND IMPLEMENTERS AT DISTRICT COURT LEVEL FOR STRENGTHENING DISTRICT COURTS

A one-day Conference of Policy Makers/Implementers at the District Courts Level was held on 20<sup>th</sup> December 2025, with the objective of strengthening institutional capacity and addressing systemic, administrative and functional challenges at the district judiciary level. The conference was organized for Principal District & Sessions Judges, Registrar General, Registrar (Vigilance), Principal Judges (Family Courts), Principal Secretary (Law & Justice), GNCTD, Member Secretary, DSLSA, and Judges-in-Charge, Mediation Centre (HQ). The proceedings were structured into four thematic sessions focusing on identification of issues and evolving best practices.

Sessions I and II, addressing 'Controlling Administration: Issues and Challenges and Supervising the Staff: Issues & Challenges' were led by Hon'ble Mr. Justice R.K. Gauba, Former Judge, High Court of Delhi. The sessions covered a wide range of administrative and supervisory concerns, including the functioning of administrative committees, Officers-in-charge,



Hon'ble Mr. Justice Anoop Kumar Mendiratta, Former Judge, High Court of Delhi addressing the participants during Conference of policy makers / implementers at district courts level for strengthening district courts and capacity building on 20<sup>th</sup> December, 2025.

Kumar Mendiratta, Former Judge, High Court of Delhi. These sessions discussed writing Annual Confidential Reports of officers, disciplinary issues, disposal of cases and unit systems, allocation and transfer of cases, synergy with the High Court, State Government, and the Bar. Discussions highlighted accessible and responsive court systems, effective case flow management, safeguarding institutional integrity, cyber security, infrastructure and IT management, development of differently-abled friendly courts, public grievance redressal mechanisms, and the Citizens' Charter. The conference enabled meaningful interaction and served as a platform for sharing experiences, identifying best practices, and reinforcing collaborative approaches for strengthening district courts and improving the overall quality of justice delivery.

## JUDICIAL COLLOQUIUM ON ANTI-HUMAN TRAFFICKING

A one-day Judicial Colloquium on Anti-Human Trafficking was conducted on 22<sup>nd</sup> November 2025 for a mixed group of officers of DJS, DHJS, Principal Magistrate, Juvenile Justice Board, Police Officers Anti-Human Trafficking Unit, Chairpersons of CWCs, Legal Aid Counsel/Legal Aid Defence Counsel and Civil Society Organisations/NGOs. The said programme was an initiative of Ministry of Home Affairs. The programme began with an in-depth



Ms. Aparna Bhatt, Senior Advocate, Delhi addressing the participants during the Judicial Colloquium on Anti-Human Trafficking on 22<sup>nd</sup> November, 2025.

discussion on the various forms of violence and their disproportionate impact on women and children, inter-linkage of trafficking with forced marriage, commercial sexual abuse, forced labour, organ trade and money laundering. This was followed by a session on understanding human trafficking, with special emphasis on emerging patterns of trafficking in the digital age. The importance of recognising the psychological impact on victims, both immediate and long-term was highlighted.

The post-lunch session concentrated on the legal framework governing these offences, interplay of Indian Laws with existing International Legal Standards and mandatory directions of the higher courts, particularly the guidelines issued in *Pinki v. State of Uttar Pradesh* 2025 INSC 482 by the Supreme Court of India. This session addressed the methods for identifying both visible and invisible disabilities and explored measures to remove barriers in accessing justice. In the fourth session, the participants delved into the parameters of human trafficking in digital age, its interplay with cyber laws, challenges in investigation and collection of evidence by the investigating agencies. The crucial role of investigating officers, NGOs, and the courts in the rehabilitation of victims, underscoring its importance in the overall justice process were also discussed in the last session. The Colloquium concluded with a skit depicting the plight of trafficked victims. The skit was performed by the artists of Sukhmanch theatre and was led by Ms. Shilpi Marwah. The resource persons for the conference were Dr. P.M. Nair, Retd. IPS, Ms. Aparna Bhat, Senior Advocate (Delhi) and Ms. Surabhi Shivpuri, Project Director, Shakti Vahini.



Dr. P.M. Nair, Former (IPS) Officer interacting with the participants during the Judicial Colloquium on Anti-Human Trafficking on 22nd November, 2025.



Artists of Sukhmanch Theatre Group performing a stage play on Plight of Trafficked Victims during the Judicial Colloquium on Anti-Human Trafficking on 22nd November, 2025.

## ORIENTATION PROGRAMME ON DIFFERENT DIMENSIONS OF CYBER CRIMES



Mr. Rushi Mehta, Senior Consultant, I4 C, MHA Delhi addressing the participants during the Orientation Programme on Different Dimensions of Cyber Crimes on 1st November, 2025.



Mr. Jitender Singh, Senior Consultant, I4 C, MHA Delhi addressing the queries of the participants during the Orientation Programme on Different Dimensions of Cyber Crimes on 1st November, 2025.

An optional programme on various aspects of Cyber Laws was conducted by the Academy on 1st November, 2025 for a mixed group of DHJS and DJS officers. It addressed civil and criminal law issues arising in cyberspace and facilitated discussions on digital evidence, jurisdiction in cyberspace, and liability of intermediary. The programme focused on the intersection of law and technology. A dedicated session was conducted on the evolving landscape of cyber offences and disputes, covering cyber stalking, data theft, online financial fraud, cybersquatting, phishing, hacking, ransomware, cryptocurrency-related offences and other emerging threats. Another session highlighted the best practices for ensuring personal safety in the digital environment. The resource persons for the programme included Mr. Jitender Singh and Mr. Rushi Mehta (Indian Cybercrime Coordination Centre (I4C), Ministry of Home Affairs) and Mr. Nisheeth Dixit, Advocate and Cyber Law Consultant.



## FORTIFYING CHILD RIGHTS AND STRENGTHENING THE JUVENILE JUSTICE SYSTEM

A one-day workshop on Implementation of The Juvenile Justice (Care and Protection of Children) Act, 2015 and Building Synergy among Stakeholders was organized on 31<sup>st</sup> October, 2025 at the Delhi Judicial Academy. The programme brought together Principal Magistrates, Members and Social Workers of Juvenile Justice Boards, Public Prosecutors and Officers of the Special Juvenile Police Unit, aiming to strengthen the collaborative framework within the Juvenile Justice System. The pre-lunch sessions were conducted in two parallel workshops. The first workshop was led by Ms. Tanvi Khurana, Special Secretary, DSLSA and Dr. Rajesh Kumar, Executive Director, Society for Promotion of Youth & Masses (SPYM). The session focused on Drug Abuse amongst Children in Conflict with Law (CCLs), addressing the impact of substance abuse on physical and mental health, statutory responsibilities of Juvenile Justice Boards and the preventive and rehabilitative measures required for effective intervention. Drawing from their experience in legal aid and field-based rehabilitation, the speakers emphasized collaborative strategies for early identification, counselling and reintegration of affected children within the juvenile justice framework. Simultaneously, another workshop for other functionaries of the Juvenile Justice System was held, chaired by Prof. (Dr.) Surbhi Dahiya, Department of English Journalism IAMCR- Faculty Ambassador and Ms. Tajender Kaur,

Joint Director, NIPCCD. The sessions emphasized Effective Communication Skills and Counselling Techniques for children in need of care and protection. Participants explored methods of empathetic listening, rapport building, non-judgmental communication and maintaining confidentiality in child counselling processes. The post-lunch sessions were conducted jointly for both groups and were led by Ms. Seema Khandekar, Former Chairperson, Child Welfare Committee-VI, Delhi. The third session addressed Convergence between Different Functionaries for Protection of the best interests of the child, highlighting the roles of JJBs, CWCs, DCPUs and other allied agencies in ensuring coordinated responses, minimizing procedural delays, and sharing best practices. The final session dealt with Rehabilitation and Restorative Practices, focusing on the stages and kinds of interventions, formulation of individual care plans and the distinction between institutional and non-institutional care. The workshop concluded with an interactive discussion, encouraging participants to reflect on systemic challenges, exchange experiences and develop effective strategies for holistic child care and justice delivery. The sessions underscored the shared responsibility of all stakeholders in ensuring that the Juvenile Justice system remains child-friendly, rehabilitative and responsive to the needs of every child.



Ms. Seema Khandekar, Former-Chairperson, Child Welfare Committee, VI, addressing the participants during Workshop on Implementation of Juvenile Justice (Care & Protection of Children) Act, 2015 & Building Synergy on 31<sup>st</sup> October, 2025.



Prof. (Dr.) Surbhi Dahiya, Department of English Journalism IAMCR- Faculty Ambassador interacting with the participants during Workshop for Skill Enhancement of Other Stakeholders in the Juvenile Justice on 31<sup>st</sup> October, 2025.

## JOINT TRAINING ON LAPSES IN INVESTIGATION AND REASONS FOR ACQUITTAL OR DISCHARGE IN CRIMINAL CASES

A one-day Joint Training Programme was organized on Lapses in Investigation and Reasons for Acquittal/Discharge in Criminal Cases on 19<sup>th</sup> December 2025. The programme was attended by Judicial Officers, Prosecutors and Police Officers and aimed at fostering inter-institutional coordination while addressing critical shortcomings in criminal investigation and prosecution. The first session on 'Role of Judges during Investigation and Trial' was addressed by Mr. O. P. Saini, Former Principal District & Sessions Judge, Delhi. The session focused on monitoring of investigation,



Mr. O. P. Saini, Former Principal District & Sessions Judge, Delhi addressing the participants during Joint Training on Lapses in Investigation and Reasons for Acquittal/Discharge in Criminal Cases on 19<sup>th</sup> December, 2025.

directions for further investigation, sequencing of summoning witnesses and recording evidence and judicial approaches in appreciating evidence of hostile witnesses. The second session, titled 'Procedural Safeguards during Investigation', was conducted by Mr. N. Venu Gopal, IPS, Additional Director, CBI, New Delhi. The deliberations covered issues relating to delay in registration of FIR and its effects, non-communication of reasons or ground of arrest to the accused; its effects, non-joining of material witnesses and public witnesses during investigation and their impact



Mr. N. Venu Gopal, IPS, Additional Director, CBI, New Delhi addressing the participants during Joint Training on Lapses in Investigation and Reasons for Acquittal/Discharge in Criminal Cases on 19<sup>th</sup> December, 2025.

on the outcome of criminal trials. The post-lunch session on 'Institutional Duties- Police and Prosecution' was led by Mr. Surender Kumar, IPS, Joint Commissioner of Police (Crime). The discussion emphasized verification of address or particulars of material witnesses or public witnesses, compliance by the investigating officers of mandatory provisions, Directions and Standing Orders, scrutiny of final reports by public prosecutors and removal of objections by the investigating officers. The concluding session on 'Forensic Evidence: Issues and Best Practices' was delivered by Dr. S. K. Paul, Senior Scientific Officer, Forensic Science Laboratory, GNCTD and Dr. Kanaklata Verma, Assistant Director, Forensic Science Laboratory, GNCTD. The session addressed best practices in collection, preservation, sampling, examination and delay, followed by an open house discussion on understanding the reasons for discharge or acquittal of accused in criminal trials. The programme witnessed active participation and constructive deliberations among judicial officers, prosecutors and police officers, contributing to a deeper understanding of systemic gaps and reinforcing coordinated efforts towards strengthening the criminal justice delivery system.

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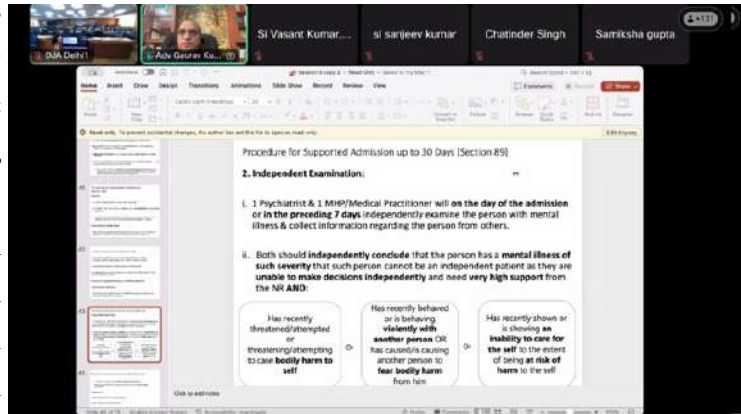
Mr. Surender Kumar, IPS, Joint Commissioner of Police (Crime) addressing the participants during Joint Training on Lapses in Investigation and Reasons for Acquittal/Discharge in Criminal Cases on 19<sup>th</sup> December, 2025.

## Overview

A total of 19 training programmes were conducted by the Delhi Judicial Academy from October to December 2025. Of the total 19 programmes, 11 programmes were organised for judicial officers and 8 programmes were held for other stakeholders of the justice delivery system. The programmes, though mostly held physically in the Delhi Judicial Academy Complex, also had sessions which were conducted virtually, where felt essential.

## STRENGTHENING RESPONSE TO MENTAL HEALTH

An Orientation Course on Mental Health was conducted virtually on 15<sup>th</sup> November, 2025 for judicial officers, police officials, public prosecutors, civil society groups, RWAs, lawyers, and mental health professionals from Delhi NCR. Across this programme, the sessions focused on deepening the understanding of mental health and mental illness, with a strong emphasis on dismantling prevailing stereotypes and misconceptions surrounding these concepts.



Mr. Gaurav Kumar Bansal, Advocate addressing the participants during the Sensitization Programme on Various Compliances under the Mental Healthcare Act, 2017 on 15<sup>th</sup> November, 2025.

Participants were introduced to the scope and

interplay of mental and legal “capacity” as envisaged under the United Nations Convention on the Rights of Persons with Disabilities (UNCRPD). The finer nuances of The Mental Healthcare Act, 2017 including the rights of persons with mental illness, the obligations of various stakeholders and practical cases were examined in detail. The law relating to fitness to stand trial and the defence of insanity was also deliberated upon, with discussions extending to the process of psychiatric assessment in determining an accused’s fitness for trial. Mr. Pulastaya Pramachala, ASJ, North-East, KKD and Mr. Gaurav Kumar Bansal, Advocate were the resource persons who led the discourse.

## REFLECTIVE TRAINING FOR NEWLY POSTED OFFICERS OF DHJS



Mr. Virender Kumar. Bansal, Principal District & Sessions Judge, (HQs) interacting with the participants during the Reflective Training for Newly Posted Officers on 14<sup>th</sup> November, 2025.

A Reflective Training Programme was conducted on 14<sup>th</sup> November, 2025 for the DHJS batch of 2024. The sessions centred on important aspects of court functioning, such as court and case management, court administration, infrastructure-related concerns, Bar-Bench relationship and effective interaction with staff and litigants. Active participation was encouraged through group discussions resulting in constructive and engaging deliberations. The programme also enabled the Academy to gather valuable feedback

on its current training modules, helping identify

areas for refinement and supporting the development of more relevant and impactful training initiatives going forward. The first two sessions were chaired by Mr. H.S. Sharma, Former Principal District & Sessions Judge, Delhi along with Ms. S.S. Rathi, District Judge (Commercial Court), Central, THC. The concluding sessions were led by Mr. Virender Kumar Bansal, Principal District & Sessions Judge, THC.



Participants engaging during the Reflective Training for Newly Posted Officers on 14<sup>th</sup> November, 2025.



## CORE COMPETENCE PROGRAMMES & CONFERENCE FOR CAPACITY BUILDING OF STAKEHOLDERS

### *for ASJs & ASJs (Electricity) and their Public Prosecutors*

This one-day conference held on 10<sup>th</sup> October, 2025 for Additional Sessions Judges and ASJs (Electricity) commenced with a session on 'Protecting Constitutional and Legal Rights', which dealt with judicial directions relating to issuance of coercive processes, remand and bail. The session also examined the interface between The Juvenile Justice Act, 2015 and trial procedures, particularly on age inquiry and provision of legal aid. A quiz

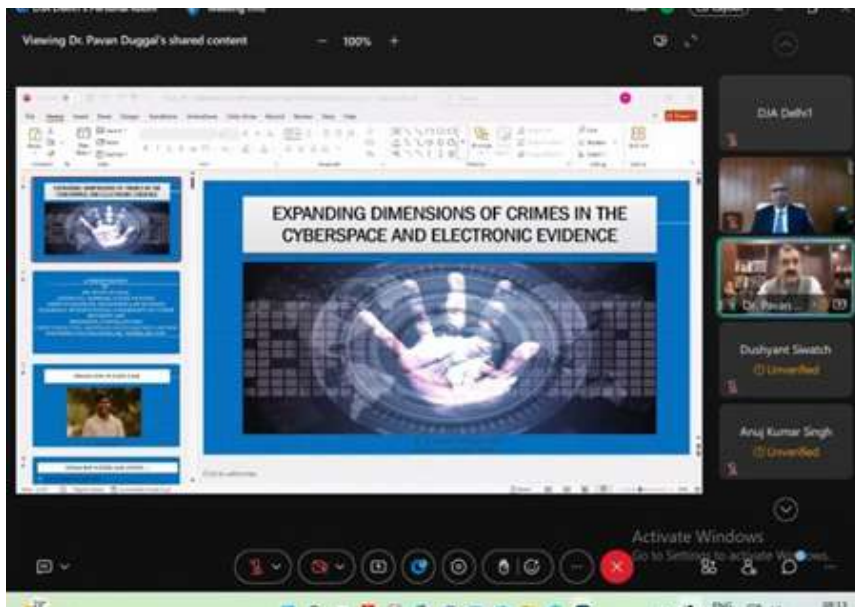


Mr. Karnal Singh, Former Director, Enforcement Directorate engaging with the participants during the Core Competence Conferences on 10<sup>th</sup> October, 2025.

-based group discussion on mandatory

directions in circulated judgments of higher courts was also conducted. The session was addressed by Ms. Geetanjali Goel, Officer on Special Duty (Rules & Litigation). The second session, led by Mr. Karnal Singh, Former Director, Enforcement Directorate, focused on 'Emerging Challenges in Implementation of the Criminal Laws', with specific emphasis on The Prevention of Money Laundering Act, 2002. The discussion covered key aspects, such as placement,

layering and integration of proceeds of crime, admissibility and evidentiary value of statements under Section 50 PMLA and issues in cross-border investigations. The speaker also discussed the role of judges in recording the evidence and statements of accused persons. In the third session, Dr. Pavan Duggal, Advocate, Supreme Court of India, elaborated on 'Expanding Dimensions of Crimes in Cyberspace', focusing on the evolving nature of digital crimes, admissibility and appreciation of electronic evidence, and the emerging use of artificial



Dr. Pavan Duggal, Advocate, Supreme Court of India addressing the participants during the Core Competence Conferences on 10<sup>th</sup> October, 2025.

intelligence in forensics. The concluding session was conducted by Mr. Mohd. Farrukh, Ld. Director (Administration), Delhi Judicial Academy and Ms. Abhia Zaidi, Partner, Saaz Partners, on 'Emerging Challenges in Implementation of Criminal Laws'. The session highlighted offences triable by the Court of Sessions under The Indian Penal Code or Bhartiya Nyaya Sanhita and The Electricity Act, 2003, as well as recent developments under the new criminal laws. It concluded with a discussion on the coordinated role of judges and prosecutors in recording evidence and statements of accused persons. A parallel Capacity Building Conference was conducted for Public Prosecutors attached to the Courts of ASJs and ASJs (Electricity)

### *for JMFC (Mahila Courts) and their Public Prosecutors*



Dr. Nisheeth Dixit, Advocate & Cyber Law Consultant interacting with the participants during Core Competence Conference for Knowledge, Skill & Perspective Development on 29<sup>th</sup> November, 2025.

Pre-Conception and Pre-Natal Diagnostic Techniques Act, 1994; implementation of sections 406 and 498A IPC; cross-border marriages and their associated challenges; and the applicability, enforcement, and civil-criminal interplay of various provisions under The Protection of Women from Domestic Violence Act. The programmes also addressed the interface with The Juvenile Justice Act, challenges of trials involving offences committed in cyberspace and an analysis of forensics and interplay with Artificial Intelligence. Mr. Sanjay

Ghose, Senior Advocate, discussed key challenges under The Domestic Violence Act. Sessions were also conducted on guidelines for recording settlements in family disputes, writing gender-sensitive judgments and the art of examining witnesses, including best practices for recording evidence of vulnerable witnesses. The resource persons included Ms. Geetanjali Goel (DHJS), Mr. Nipun Malhotra (Founder, Nipman Foundation), Mr. H.S. Sharma, Former officer of DHJS and Mr. Nisheeth Dixit, Advocate and Cyber Law Consultant. The trainings concluded with deliberations on understanding crimes against women in cyberspace.



Mr. Pawan Kumar, ASJ, South Saket addressing the participants during Core Competence Conference for Knowledge, Skill & Perspective Development on 29<sup>th</sup> November, 2025.

### *for District Judges*



Mr. Inder Jeet Singh, Former DHJS addressing the participants during Core Competence Conferences on Knowledge, Skill and Perspective Development on 06<sup>th</sup> December, 2025.

A core competence conference was organized for District Judges on 6<sup>th</sup> December, 2025. The programme aimed at strengthening judicial competence by addressing important substantive and procedural aspects of civil and land laws. The first session on Applicability of Land Laws in the Urban Setting in Delhi was addressed by Mr. Anupam Srivastava, Senior Advocate and Mr. Ajay Arora, Former Sub-Divisional Magistrate. The session covered various land laws applicable in Delhi, understanding of forms and records maintained under different land statutes and methods of land demarcation, with emphasis on practical

challenges encountered in urban land disputes. The second session, titled 'Suits for Partition', was conducted by Dr. Saurabh Kulshreshtha, Additional Sessions Judge, West District, Tis Hazari Courts. The discussion focused on issues



relating to court fees, framing of issues, passing of preliminary and final decrees and stamping of decree and execution, highlighting procedural nuances involved in partition suits.

The post-lunch session on Issues, Challenges and Interplay in the Implementation of Civil Laws was conducted by Mr. Inder Jeet Singh, Former officer of DHJS. The deliberations addressed issues of procedure, provisions of The Specific Relief Act, 1963, interplay with family laws, delivery of speedy justice and effective execution of decrees.

The concluding session on The Indian Succession Act, 1925- Issues and Challenges Related to Probate and Letters of Administration was led by Mr. L.K. Gaur, Former District Judge, Commercial Courts, Delhi. The session highlighted the basic distinctions between probate and letters of administration, competency of parties, ownership-related issues and the interplay with Muslim Personal Law. The programme witnessed active participation and interactive discussions, enriching the participants' understanding of procedural complexities and strengthening judicial skills essential for effective adjudication.



Participants attending the Core Competence Conferences on Knowledge, Skill and Perspective Development on 06<sup>th</sup> December, 2025.

## CONTINUOUS TRAINING PROGRAMMES AT THE ACADEMY

**INDUCTION TRAINING:** Fifty one officers of Delhi Judicial Service of the Batch of 2025 are undergoing their one year induction training. The officers underwent both practical training through court attachments and institutional training in this quarter. The officers were also attached with the office of DSLSA as well as revenue officials and visited various branches of district courts as part of their field training.

**FOUNDATION TRAINING:** Foundation training of nine officers, directly recruited from the Bar to the Delhi Higher Judicial Service, are currently undergoing their training. The said officers were attached to various courts to undergo practical training through court attachments and also underwent institutional training at the Delhi Judicial Academy in this quarter. The batch also underwent field training at various organisations / departments.

**ORIENTATION COURSE:** Two judicial officers of Delhi Higher Judicial Service concluded their training pursuant to their clearing Limited Competitive Examination on 16<sup>th</sup> October, 2025. They underwent both practical training through court attachments and institutional training in this quarter. The said officers are awaiting their postings. Two judicial officers commenced their training in this quarter pursuant to their promotion. Out of the two, while one of the officers concluded his training on 7<sup>th</sup> November, 2025 and is currently awaiting posting, the other is continuing training at the Academy.

## TRAINING FOR STAFF

### *Sensitization Programme for High Court Staff on Public Dealing*

Sensitisation Programme on Public Dealing was conducted on 22<sup>nd</sup> November, 2025 for staff personnel posted at the Filing Counter, Pass Counter, Facilitation/Help Desk and EPABX of the High Court of Delhi. The programme commenced with a discussion on appropriate conduct in public, including expected dress code, basic etiquette, and essential do's and don'ts for staff handling frontline responsibilities. The importance of maintaining sensitivity, especially when dealing with individuals from marginalised sections of society, was emphasised throughout the sessions along with effective communication techniques. The programme also provided an overview of the Citizen's Charter and facilitated the identification of best practices to minimise difficulties faced by litigants, lawyers and the general public. Considering the demanding and public-facing nature of their roles, both programmes concluded with a hands-on session on yoga, pranayama and meditation to aid participants in managing stress more effectively.



Mr. Pawan Kumar Jain, Principal District & Sessions Judge, South-West, Dwarka Delhi addressing the queries of the participants during the Sensitization Programme for High Court staff on Public Dealing on 22<sup>nd</sup> November, 2025.



Ms. Jasmine Kaur Vaswani, Faculty, Art of Living interacting with the participants during the Sensitization Programme for High Court staff on Public Dealing on 22<sup>nd</sup> November, 2025.

### *Training Programme for Process Servers on Effective & Efficient Process Serving*

Focused half-day training on Effective & Efficient Process Serving was conducted on 15<sup>th</sup> October, 2025 and 12<sup>th</sup> November, 2025 for process servers across all the district courts in Delhi. The programmes were held virtually at the respective District Court Complexes, ensuring wide participation and interactive engagement across districts. Session I pertained to the theme “Ensuring Access to Justice.” The session highlighted barriers to justice, the importance of recognizing visible and hidden disabilities and the need for inclusive court infrastructure. Discussions also focused on general conduct and behaviour, covering dress code, etiquettes, communication skills, discipline and punctuality. The resource persons elaborated on various modes of service under The Code of Civil Procedure, service on individuals, through another person, through authorities and on juristic persons such as companies, partnership firms and government entities. The session was concluded with emphasis on the concept of substituted service through affixation, proclamation and publication, emphasizing practical challenges and judicial expectations in ensuring valid service. Session II delved into the topic “Preparing Reports”. Key aspects of report writing, including language, clarity, brevity, content accuracy and timeliness were discussed and common mistakes with practical solutions were highlighted. The use of technology tools like CIS and NSTEP was demonstrated to promote accuracy and uniformity in record maintenance and service tracking. The trainings underlined the essential role of process servers in the justice delivery system.



Participants attending the Training Programme on Effective & Efficient Process Serving on 12<sup>th</sup> November, 2025.

## **E-COMMITTEE TRAINING (ECT) PROGRAMMES**

As a part of the ongoing e-Committee Special Drive Training and Outreach Programmes, Supreme Court of India, nine training programmes were conducted during the quarter.

**ECT-16:** A half-day E-Courts Programme at all District Court Complexes was conducted in November 2025 to strengthen digital capacity and promote effective use of ICT tools in court functioning. The programme focused on computer hardware and infrastructure, operating systems and recent technological upgrades in court complexes. It provided practical orientation on paperless court processes, including e-filing, CIS modules, online case management and digital display systems. Sessions also covered electronic case management for judges and court staff, digitisation practices, video conferencing, hybrid hearings and secure handling of electronic records. The programme reinforced uniform digital practices and supported efficient, technology-enabled justice delivery.

**ECT-17:** A two-day ICT and e-courts Induction Programme was conducted on 10–11 December 2025 for newly recruited Civil Judges (Junior Division). The programme aimed at orienting participants towards digital court functioning, change management and the vision of paperless courts. Sessions focused on court computer infrastructure, electronic waste management and effective use of software systems, with special emphasis on Ubuntu Linux. Detailed training was imparted on the Case Information System (CIS), covering filing, registration, allocation, court proceedings, orders and judgments uploading, reports, and key administrative and user modules. The programme also covered e-filing, ICJS and pre-trial modules, highlighting their integration with CIS and practical judicial workflows. Participants were introduced to electronic case management tools, including JustIS, N-STEP, NJDG, Justice Clock, digital signatures and official e-Courts services. Practical sessions addressed the use of PDF tools, speech-to-text software and video conferencing and hybrid hearings. The programme concluded with an overview of digitisation of court records, SOPs and workflows, equipping officers with practical knowledge for effective adoption of ICT in day-to-day judicial work.

**ECT-18:** A two-day ICT & e-courts Induction Programme was conducted on 16–17 December 2025 for newly recruited Direct District Judges. The programme focused on orienting participants towards digital court functioning, change management and the vision of paperless courts. Sessions covered digitisation of court records, detailed working of the Case Information System (CIS), e-filing, ICJS and pre-trial modules, electronic case management tools and use of various e-Courts applications. The programme also addressed court infrastructure, both hardware and software, including Ubuntu-Linux usage, electronic waste management, PDF tools, speech-to-text software, and video conferencing and hybrid hearings, equipping officers with practical knowledge for effective adoption of ICT in day-to-day judicial work.